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Government Technology (GovTech) Agency
Royal Government of Bhutan

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GovTech/ACCESS/PMU/2026-27/

July 18, 2026

To: All Prospective Applicants

Subject: Response to Applicant's Queries on the Initial Selection Document for Design, Development, Supply, Installation, Deployment and Implementation of Bhutan National Single Window System

Ref: Accelerating Transport and Trade Connectivity in Eastern South Asia (ACCESS) – Bhutan Project (Ref No: ACCESS/GovTech/GD-9)

The following clarification is issued for the **Initial Selection Document for Design, Development, Supply, Installation, Deployment and Implementation of Bhutan National Single Window System** published by GovTech Agency.

Sl. No.	Queries made by the potential Applicants	Clarification/ Responses of the Project
1	We would like to seek clarification regarding ITA 4.2 of the Initial Selection Document for the ACCESS Bhutan Project. While it is stated that “the maximum number of members in the JV shall be Three (3),” we would kindly like to reconfirm this provision to ensure our understanding is correct before proceeding with our consortium arrangement.	Confirmed. In accordance with ITA 4.2, the maximum number of members in a Joint Venture (JV) is three (3). Accordingly, the total number of firms constituting the JV shall not exceed three (3).

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2	Lead Partner Requirements: Is it mandatory for the local firm to be the lead partner in the JV, or can any member that meets the specific requirements for the project serve as the lead?	Any member of the Joint Venture may act as the lead partner, provided the JV complies with the requirements of the Initial Selection Document. There is no requirement that the local firm be the lead partner.
3	For "Table 2- PM" you specified "The applicant shall demonstrate Contract / Project Management Capability in accordance with Table 2". Table 2 is form "Form EXP - 4.2 (a) Specific Experience". Where in that for we should describe the response to the request: "Contract/project management capability demonstrated via project management system/s and processes and how they were applied including the following key areas: (5 pages) 1. AGILE/SCRUM project management techniques 2. Use of ASANA/JIRA or equivalent project management tools 3. Status of accreditation with recognized international standards applicable to the industry (such as PMP certification or equivalent)"	"Table 2 – PM" is an open narrative submission. Applicants may submit a separate write-up of up to five (5) pages demonstrating their Contract/Project Management Capability. The submission should address the elements specified under Table 2-PM, including the Applicant's experience with project management methodologies, tools, governance, quality management, stakeholder management, risk management and successful delivery of software projects of comparable nature, complexity and scale.

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4	Clause 4 (Operational Cybersecurity Approach), could the Authority clarify whether there are any existing security platforms or capabilities (e.g., SIEM, SOC, log management, threat intelligence tools) currently in place that the tenderer is expected to integrate with or leverage? Additionally, please confirm: - The tools/technologies currently deployed (if any) - Whether integration with these systems is mandatory or optional	Tools will not be disclosed, BtCIRT internal policy. The contractor should ensure security logs are maintained for 6 months on the same server, and the path to those logs is documented. The details will be provided in the RFP phase.
5	For ongoing operations (Day 2), could the Authority clarify the expected operating model for security monitoring and security operations? Specifically: Will the Authority's internal team/SOC be responsible for security monitoring and incident response, or is the contractor expected to provide managed security services?	BtCIRT will provide the security monitoring. Incident response will be initiated by BtCIRT, coordinated with the contractor responsible for ongoing operations.

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6	We would like to seek clarification regarding the project experience eligibility criteria specified in the tender document. If a bidder has successfully completed one full-scale Single Window Project as the Prime Contractor and has also participated in multiple Single Window Projects as a Subcontractor, will this combined experience be considered towards meeting the eligibility requirements? Alternatively, is the requirement that the bidder must have solely executed the required Single Window Project(s) as the Prime Contractor without considering subcontracting experience? We would appreciate your clarification on this matter to ensure that we correctly interpret the eligibility criteria and prepare our bid accordingly.	Applicants may claim experience in accordance with the qualification requirements set out in Section III of the Initial Selection Document (Table-1, Para-4.1 and 4.2, along with the Footnote 4-6). However, Footnote 4 & 5 under the Table-1 are currently missing in the ISD, which will be notified through Addendum-1. - Footnote 4 will be as follows: "Substantial completion shall be based on 80% or more of the contracts completed". - Footnote 5 will be as follows: "For contracts under which the Applicant participated as a joint venture member or subcontractor, only the Applicant's role and responsibilities shall be considered to meet this requirement".

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7	<u>ITA 4.2 / ISDS ITA 4.2</u> The ISDS limits JV membership to maximum Three (3) firms. Please clarify whether all three JV members must meet the eligibility criteria independently, or whether only the lead member needs to fully satisfy all criteria.	Each JV member shall satisfy the applicable eligibility requirements. Qualification requirements shall be assessed in accordance with Table 1 – Qualification Criteria and Requirements.
8	<u>ITA 14.2 (a)/(b)</u> For JV applications, must individual members provide separate financial statements, or can the consolidated group financials of a parent company be used? Please clarify the financial documentation requirements for JV members.	Covered under (3) Financial Situation and Performance under the Table 1 – Qualification Criteria and Requirements (Para-3.1 and Para-3.2).
9	<u>ITA 24.2</u> Applicants may propose subcontractors for specialized parts. Please clarify what is considered a 'specialized part' of the contract — for example, would cybersecurity, cloud hosting, or training services qualify as specialized subcontract items?	Details will be provided in the RFP.

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10	<u>ISDS - ITA 25.2</u> The ISDS states that qualifications of Specialized Subcontractors will NOT be added to those of the Applicant for evaluation purposes. Please clarify whether this means an Applicant cannot rely on any subcontractor qualifications whatsoever, and if so, all qualifying criteria must be entirely met by the Applicant alone.	In accordance with ISDS ITA 25.2, the relevant qualifications of proposed Specialized Subcontractors will not be added to the qualifications of the Applicant for the purpose of evaluation. Accordingly, the Applicant shall meet the applicable qualification requirements based on its own qualifications and those of its Joint Venture members, where applicable, in accordance with the Initial Selection Document.
11	Please clarify the distinction between an ordinary subcontractor and a Specialized Subcontractor for this Initial Selection, and confirm which forms need to be filled and what information and supporting documents are required for non-specialized subcontractors.	Please refer to the “Application Submission Letter” Paragraph (g) Subcontractors and Specialized Subcontractors
12	Whether multiple related contracts or long-term engagements in customs modernization, NSW, interoperability, risk management, and trade facilitation may be considered together when demonstrating comparable experience.	Applicants should claim experiences against a minimum of 2 (two) of their similar contracts best matched with the qualification requirements set out in Section III of the ISD (please refer to the Table-1, Para-4.1 and 4.2, along with the Footnote 4-6).

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13	Can a JV be formed or JV LOI executed post initial selection and before participating in the RFP phase?	The letter of intent to form a JV at this stage is sufficient.
14	We would be grateful if you could consider extending the EOI submission deadline by four weeks to allow sufficient time for completing the necessary documentation and approvals associated with this submission.	The application submission deadline is extended to 1500 hours (Bhutan Standard Time) (GMT+6 Hours) on July 29, 2026 (ITA 17).
15	Is organization-level certification (e.g., ISO 27001) sufficient for compliance, or are project-specific certifications expected? Is Parent company certification also sufficient?	Organization-level certification is sufficient. However, project specific certification will be an added advantage
16	<u>ITA 4.2</u> The ITA permits Joint Ventures (JVs). Please clarify whether the lead member of a JV is required to hold a minimum percentage equity/ownership in the JV, and whether there is a minimum qualification threshold that the lead member must individually meet.	The ISD does not prescribe or mandate any specific equity participation or ownership structure for a Joint Venture (JV). The allocation of equity, roles, responsibilities, and other commercial arrangements among the JV partners is a matter to be mutually agreed upon by the parties and documented in their Joint Venture Agreement. Accordingly, the composition and equity distribution within the JV remain at the discretion of the participating entities,

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		provided that the JV complies with all other eligibility and qualification requirements set out in the ISD. The minimum qualification requirements for the JV (all members combined, each member, one member, etc.) have been mentioned in Table-1, Para-4.1 & 4.2.
17	<u>ITA 4.9</u> ITA 4.9 allows state-owned enterprises (SOEs) to participate if legally and financially autonomous. Please clarify what documentary evidence an SOE must provide to demonstrate legal and financial autonomy, and whether a certificate from their parent ministry would suffice.	This query is related to ITA 4.9, which mentions that: “Applicants that are state-owned enterprise or institutions in the Purchaser’s Country may be eligible to be initially selected, compete and be awarded a Contract(s) only if they can establish, in a manner acceptable to the Bank, that they (i) are legally and financially autonomous (ii) operate under commercial law, and (iii) are not under supervision of the Purchaser. The individual concerned SOE, if applies, should submit appropriate documentations to establish meeting the aforesaid conditions as per their country-specific rules and regulations. The evaluation will be done in a manner acceptable to the Bank as mentioned in ITA 4.9.
18	<u>Similar contract definition and acceptable evidence</u> Please confirm whether ongoing contracts may be considered if the NSW has been substantially completed and accepted, and it is at its support & operation phase.	Substantial completion shall be based on 80% or more of the contracts completed (Ref: Footnote 4 under Para-4.2 Table-1).

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19	Whether the experience of applicants may be assessed taking into account the technical scope, functional coverage, institutional impact, duration, and successful implementation record of the projects, in addition to the contract value.	Table 1 sets out the minimum required qualification criteria for evaluation. However, the evaluation will be conducted also based on the criteria specified in Table 2 for additional scores (optional), which combinedly assesses the Applicant's specific experience.
20	Additionally, we noted in the Initial Selection Data Sheet that electronic submission of applications is currently not available. Given the significant logistical challenges, courier transit times, and customs procedures involved in sending physical documentation from Latin America to Bhutan, we would kindly ask whether the Purchaser would consider allowing a secure electronic submission method, such as a secure portal, encrypted email, or digitally signed documentation, either as the official submission method or as a complementary submission to the physical package.	Refer to ITA 17 which states Applicants shall not have the option of submitting their Applications solely electronically.

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21	<u>Sub-Factor 3.1(iii) requires</u> financial statements for the last five financial years, expressed as FY2019-20 to FY2023-24. For applicants whose statutory financial year is the calendar year (1 January – 31 December), could the Purchaser confirm that financial statements for calendar years 2019 through 2023 (and 2024 where available) will be accepted as corresponding to FY2019-20 through FY2023-24?	For applicants whose statutory financial year is the calendar year, the applicant can submit audit report for the last five calendar year from 2020 to 2024.
22	In case the bidder has delivered a large system as a prime contractor / JV member / subcontractor, what documentary evidence will be acceptable to establish role, value, and scope?	Letter of acceptance issued by the relevant Procuring Entity
23	Can the customer confirm that all submissions must strictly follow the Section IV formats without modification? Because some of the information may be customer confidential, So what should be done in such cases. i.e - Total Contract Amount.	All information must be submitted following the formats provided in the ISD (as applicable).
24	Can supporting annexures (financials, certifications, project proofs) be submitted as separate attachments with references in forms?	Yes, the applicant can submit the supporting documents as separate attachment.

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25	<u>ISDS - ITA 14.2</u> The exchange rate source is the Royal Monetary Authority of Bhutan (RMA). Please confirm what specific date's exchange rate should be used for currency conversions in the Application (date of submission, date of financial year end, or a specific reference date).	Please refer to ITA 14.2. Currency conversions shall be made as follows: • For turnover or other financial data required for each year, Applicants shall use the exchange rate prevailing on the last day of the respective calendar year in which the amounts are to be converted. • For the value of a single contract, Applicants shall use the exchange rate prevailing on the date of the contract. • The exchange rate shall be obtained from the publicly available source identified in the ISDS.
26	<u>Table 1 -Financial Criteria</u> Please confirm whether the financial turnover requirement is based on total company revenue or only on the IS/IT systems and services division/segment revenue.	Table 1 Para 3.2 mentions that: “Minimum average annual turnover in Information Systems Design, and/or Supply and/or Installation. Turnover will be calculated as total certified payments received for contracts in progress and/or completed within the last 3 (three) years divided by 3 (three).
27	Please confirm if any financial information is required for the year 2025. If audited financial statements for the year 2025 are not yet available, please confirm what type of document is acceptable at this stage.	No, financial information for the year 2025 is not required.

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28	<u>5. Scope of BNSW</u> Section VII (Page 63) states that the scope is preliminary and that Applicants are requested to provide views and suggestions. Please confirm where such views and suggestions should be included in the Application.	Applicants may provide any additional comments or views on a separate page (for which no prescribed format has been recommended in the ISD). There is no prescribed format for submitting any optional/ additional information.
29	<u>ITA 14.2 (ISDS)</u> ITA 14.2 (ISDS) specifies the Royal Monetary Authority of Bhutan as the source for exchange rates. For applicants whose national currency is not among those for which the Royal Monetary Authority publishes a reference rate, could the Purchaser confirm that conversion to USD using the official year-end rate published by that applicant's central bank or competent national authority — with the source disclosed — will be acceptable?	Please refer to ISDS ITA 14.2 provision.
30	<u>Reference: Section III, Table 1, 3.1(iii); Form FIN-3.1, Paragraph 3(b)</u> Sub-Factor 3.1(iii) requires “audited balance sheets or, if not required by the laws of the Applicant’s country, other financial statements acceptable to the Purchaser.” For applicants whose national law does not mandate an external statutory audit, could the Purchaser confirm that financial statements certified in accordance with local legislation (consistent with Form FIN-3.1, paragraph 3b) will be accepted?	Yes, financial statements certified in accordance with local legislation (consistent with Form FIN-3.1, paragraph 3b) will be accepted.

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31	<u>Required forms and supporting documents</u> Section IV (Page 37) Table of Forms appears to list “Understanding of the Purchaser’s Requirement,” “Sustainable Procurement” and “Environmental and Social Requirement.” However, the corresponding detailed forms do not appear to be included in the issued document. Please confirm whether Applicants are required to submit separate write-ups for these items at Initial Selection stage.	Yes, the applicant are required to submit a brief write up for the followings: • Understanding of the Purchaser’s Requirement • Sustainable Procurement • Environmental and Social (ES) Requirement No prescribed form and page limit is applicable; no supporting documents are required. These documents will be considered as a completeness requirement.

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32	A bidder's experience comprising one successfully completed full-scale Single Window Project as the Prime Contractor, together with participation in multiple Single Window Projects as a Subcontractor, would be considered towards meeting the eligibility requirements or The eligibility requirement is intended to consider only projects executed solely by the bidder as the Prime Contractor.		
		Requirement	What it means
		Minimum of 2 similar contracts	The applicant must submit evidence of at least two contracts completed (or substantially completed) between 1 January 2018 and the Application submission deadline .
		Prime contractor, JV member, management contractor or subcontractor	The applicant does not necessarily have to have been the prime contractor. Experience gained as a joint venture member, management contractor, or subcontractor is also acceptable, provided the applicant can demonstrate its role and responsibilities.

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		Value of at least USD 4.0 million	Each of the two contracts must individually have a contract value of USD 4 million or more . The value cannot be aggregated across multiple contracts.
33	<u>ITA 11.1</u> ITA 11.1 lists the documents comprising the application. Please clarify whether certified copies of documents are acceptable or if originals or notarized copies are required.	ITA 11.1 requires applicants to submit documents comprising the Application, which includes documents establishing Eligibility and Qualification along with the Application Submission Letter. These documents should be provided in originals.	
34	<u>ITA 14.1</u> Please provide all Information Sheets referenced in Section IV (Application Forms) that need to be completed to demonstrate qualifications — these do not appear to be included in the ISD document.	Please refer to the entire Section IV - Application Forms	

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35	<u>ITA 15.1</u> The application must be signed by a person duly authorized to sign on behalf of the Applicant. Please clarify whether a Board Resolution authorizing the signatory is sufficient, or whether a notarized Power of Attorney is required.	A Power of Attorney must be furnished
36	<u>ISDS - ITA 10.1</u> The ISD requires all correspondence and application documents in English. Please clarify whether supporting documents (such as company registration certificates, audited financial statements) originally in Dzongkha or another language need to be officially notarized translations or certified translations by a recognized translator.	In accordance with ITA 10.1, the Application and all correspondence shall be in English. Supporting documents may be submitted in another language provided they are accompanied by an accurate English translation of the relevant passages. For purposes of interpretation, the English translation shall prevail.
37	<u>ISDS - ITA 15.2</u> The ISDS requires 'two copies plus one soft copy with attachments.' Please clarify the required format for the soft copy (USB drive, CD/DVD, or both) and whether the soft copy must be an exact replica of the hard copy original.	In accordance with ITA 15.2, one soft copy with attachments should be submitted. In case of discrepancy between soft copy and hard copy, the hardcopy shall prevail. The soft copy shall be an exact electronic copy of the original hard copy Application.

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38	<u>Section III General</u> The Table of Contents indicates Section III (Initial Selection Criteria and Requirements) starts at page 24 of the ISD document. Please provide the full Section III with all qualification criteria tables (Table 1: Qualification Criteria and Table 2: Rated Criteria) as they do not appear to be included in the version shared.	Table 1 and Table 2 are available in the ISD document.
39	<u>ITA 4.6</u> ITA 4.6 defines conflict of interest to include firms that have participated as a consultant in the preparation of the Purchaser's requirements. Please provide a list of all firms/consultants that have been involved in the preparation of this ISD, the feasibility study, or the requirements specification for the BNSW system.	ITA 4.6 describes the conditions to have a conflict of interest. Applicants will check, prior to submit their applications, whether any of the aforesaid conditions is applicable for them, including feasibility study, preparation of ISD or requirement specification for the BNSW system, etc.

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40	<u>Cover Page</u> The document shows two different Loan/Credit numbers: Page 2 states 'IDA/V5040' while Page 7 states 'IDA 77560 (Credit)/IDAE4310 (grant).' Please clarify and confirm the correct Loan/Credit reference number(s) applicable to this procurement.	The correct Loan/Credit/Grant number shall be notified through Addendum.
41	<u>General - Para 2</u> The ISD mentions the Bhutan National Single Window (BNSW) system will integrate certificate, license, and permit issuing services from multiple government agencies. Please provide a complete list of all government agencies or number of agencies, whose services are to be integrated under the BNSW system.	The details of all agencies and systems to be integrated with the BNSW will be provided in the RFP (Request for Proposal) during the next stage. The number is expected to be between 15-20.
42	<u>General - Para 2</u> The document mentions integration with Bhutan's national digital identification system. Please specify the name of the national digital ID system, its current readiness/maturity level, and the APIs/standards available for integration.	The name of the system is NDI (National Digital Identity) and the details relating to standards/APIs available for integration with BNSW will be provided in the RFP.

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43	<u>General - Para 2</u> Please clarify whether the BNSW will operate as a cloud-based solution, on-premises deployment, or a hybrid model, and specify any mandatory hosting/ data residency requirements within Bhutan.	The hosting requirement will be given in details during the RFP stage
44	<u>General - Para 2</u> The ISD mentions 'robust data protection.' Please clarify the specific data protection laws applicable in Bhutan that the BNSW system must comply with (e.g., Personal Information Protection Act or equivalent).	The overarching law governing the sector is the Information, Communications and Media (ICM) Act (2018) of Bhutan. In addition, the Royal Government of Bhutan is in the process of establishing a legal framework for the NSW which would include specific data protection aspects as well. Details regarding the legal working group's recommendations will be made available at RFP/after bid award.

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45	<u>ITA 1.1</u> The ITA references 'the Information Systems Design, Supply and Installation described in Section VII.' Since the full Section VII Scope of Purchaser's Requirements (pages 61–76 per ToC) does not appear to be included in this ISD document, please provide the complete Section VII or a detailed scope document for bidders to review.	The Information Systems Design (ISD) document is intended solely for the purpose of the initial selection and shortlisting of potential bidders. Accordingly, bidders will not be evaluated on the detailed technical solution or technical proposal at this stage. The reference in the ITA to "the Information Systems Design, Supply and Installation described in Section VII" should be understood as a reference to the overall procurement package. The detailed Scope of Purchaser's Requirements (Section VII), including the comprehensive functional, technical, integration, infrastructure, performance, security, and other system requirements, will be issued as part of the Request for Proposals (RFP) to the shortlisted bidders.
46	<u>ITA 1.2 (a)</u> The definition of 'Information System' includes all hardware, software, supplies, and consumable items. Please clarify whether the Purchaser will provide the data center infrastructure, servers, and network equipment, or whether the Supplier is expected to supply, install, and operate all infrastructure components.	The client will provide all necessary data center infrastructure, servers, and network equipment.

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47	<u>ITA 1.2 (b)</u> The definition of Information System includes transportation, insurance, installation, customization, integration, commissioning, training, technical maintenance, repair, and other services. Please confirm whether Incoterms apply to any hardware supply under this contract, and if so, which Incoterm (CIF/DDP) is preferred.	Hardware supply is not within the scope of the project. Accordingly, Incoterms for hardware supply are not applicable.
48	<u>ITA 1.1/General</u> Please confirm whether this is a single-contract procurement covering the entire BNSW scope (design, development, supply, installation, deployment, and implementation) or whether it will be broken into multiple lots/packages at the RFP stage.	The ISD shared is for a single contract procurement covering the scope of design, development, supply, installation, deployment, and implementation.
49	<u>ITA 2.1</u> The total World Bank financing for the ACCESS-Bhutan Project is USD 300 million, with USD 42 million allocated to GovTech Agency. Please provide the specific budget envelope earmarked for this BNSW contract package (ACCESS/ GovTech/ GD-9) to assist Applicants in calibrating their proposals.	The specific budget estimate will not be disclosed at this stage. Applicants may refer to the published procurement information in the World Bank External website where the procurement plan with estimated cost of the project is published

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50	<u>ITA 2.2</u> ITA 2.2 mentions that payments under the Loan Agreement are prohibited for goods/services from countries subject to UN Security Council decisions under Chapter VII. Please provide a current list of any country-specific restrictions applicable to this procurement.	Eligibility will be governed by ITA 5.1 and Section V. Applicants are responsible for ensuring that goods/services are not subject to UN Security Council restrictions
51	<u>ITA 4.2</u> For JVs, the ITA requires a Letter of Intent. Please confirm whether a formal JV Agreement must be executed before submission of the Initial Selection Application, or whether a Letter of Intent at this stage is sufficient, with the full JV Agreement required only at the RFP stage.	The letter of intent to form a JV at this stage is sufficient. The JV shall nominate an authorized representative who shall have the authority to conduct all business for and on behalf of any and all the members of the JV as per ITA 4.2.
52	<u>ITA 4.3</u> ITA 4.3 restricts a firm from participating both as an individual entity and as part of a JV. Please clarify whether a parent company and its wholly-owned subsidiary are treated as separate entities or as affiliates for the purpose of this restriction.	Please refer to ITA 4 (particularly ITA 4.4) which states: A firm and any of its affiliates (that directly or indirectly control, are controlled by or are under common control with that firm) are not permitted to submit more than one application for initial selection for the same contract, either individually, as joint venture or as a subcontractor among them. Applications submitted in violation of this procedure will be rejected. A parent company and

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		its wholly-owned subsidiary will be considered affiliates if one controls the other.
53	<u>ITA 4.6</u> Please clarify whether firms that have previously provided similar NSW system solutions to the Bhutanese government in an advisory capacity (not design/supply) would be considered to have a conflict of interest under ITA 4.6.	As stated in ITA 4.6, Applicants shall be considered to have a conflict of interest, if they, or any of their affiliates, participated as a consultant in the preparation of the Purchaser's Requirement (other than design to be carried out as part of this Information System Design, Supply and Installation contract) or have been hired or proposed to be hired by the Purchaser or Borrower as Project Manager for contract implementation of the Information Systems Design, Supply and Installation that are the subject of this Initial Selection
54	<u>ITA 4.10</u> Please clarify what constitutes a 'Bid or Proposal-Securing Declaration' for the purposes of ITA 4.10, and whether the suspension referred to applies globally or only to Bhutan-specific procurements.	As stated in ITA 4.10, An Applicant shall not be under suspension from bidding or submitting proposals by the Purchaser as the result of the execution of a Bid or Proposal-Securing Declaration. The purchaser referred here is GovTech Agency.

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55	<u>ITA 5.1</u> and Section V address eligible countries. Please provide the full list of ineligible countries for this procurement, given the World Bank financing.	None as mentioned in Section-V
56	<u>ITA 8.1</u> Please clarify the maximum number of addenda that may be issued to the ISD and whether each addendum will automatically extend the application submission deadline as per ITA 8.3.	There is no maximum number of Addenda. The purchaser will determine if the time extension is reasonable.
57	<u>ITA 11.2</u> ITA 11.2 requires the Applicant to furnish information on commissions and gratuities paid to agents. Please clarify the format and threshold for this disclosure — must all agent relationships be disclosed regardless of amount?	Please refer to Paragraph (h) – "Commissions, Gratuities, Fees" of the Application Submission Letter in Section IV of the Initial Selection Document. Applicants shall disclose any commissions, gratuities, or fees paid or to be paid to agents or any third party in connection with this Initial Selection process, the subsequent RFP process, or execution of the Contract, using the prescribed format. The ISD does not prescribe any monetary threshold for such disclosure. If no such payments have been made or are to be made, the Applicant shall state "No commissions or gratuities have been or are to be paid" in accordance with the Application Submission Letter.

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58	<u>ITA 12.1</u> Please provide the Application Submission Letter template (Section IV, Application Forms) that must be used — it does not appear to be included in the ISD document shared with applicants.	Please refer the Application Submission Letter format provided in Section IV of the ISD document.
59	<u>ITA 22.1</u> Please clarify the criteria used to determine 'responsiveness' of an Application — specifically, which document deficiencies would lead to outright rejection versus which could be cured through clarification requests under ITA 21.1.	As stated in ITA 22.1, the Purchaser may reject any Application that is not responsive to the requirements of the Initial Selection Document. In accordance with ITA 21.1, where information furnished by an Applicant is incomplete or requires clarification, the Purchaser may request the Applicant to provide clarification or missing information. Failure to provide satisfactory clarification or the requested information within the stipulated time may result in rejection of the Application. The responsiveness of each Application will be determined based on the requirements of the Initial Selection Document.

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60	<u>ITA 23.1</u> ITA 23.1 states margin of preference for domestic proposers shall not apply in the RFP process. Please confirm whether domestic Bhutanese firms (or firms with local presence) receive any form of additional credit or preference during the Initial Selection evaluation.	No
61	<u>ITA 25.3</u> In case of multiple contracts (slice and package), ITA 25.3 applies. Please confirm whether the BNSW procurement is being offered as a single contract or multiple contracts, and if multiple, provide the breakdown of individual contract packages.	BNSW is a single contract for Design, Development, Supply, Installation, Deployment, and Implementation of Bhutan National Single Window System
62	<u>ITA 28.1</u> Following notification of Initial Selection results, what is the expected timeframe between notification and issuance of the full Request for Proposals (RFP) document?	The expected timeframe is 3 weeks from the notification of Initial selection outcome.

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63	<u>ITA 29.2</u> Please confirm whether a Performance Security will be required at the RFP stage, and if so, provide an indicative percentage of contract value and acceptable security instruments (bank guarantee, insurance bond, etc.).	Yes. In accordance with ITA 29.2, the successful Proposer will be required to provide a Performance Security. The amount, form, and other requirements of the Performance Security will be specified in the Request for Proposals (RFP).
64	<u>ITA 29.3</u> Please provide the minimum requirements for the Proposer's Code of Conduct that will be required in the RFP Document (referenced in ITA 29.3), particularly regarding sexual exploitation and abuse (SEA/SH) prevention obligations.	The details will be provided in the RFP.
65	<u>ITA 29.4</u> The ITA requires a Beneficial Ownership Disclosure Form at the RFP stage. Please clarify the threshold for beneficial ownership disclosure (e.g., 10%, 25%) and which jurisdictions' laws on beneficial ownership are recognized.	The details will be provided in the RFP

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66	<u>ITA 29.5</u> Please clarify the specific SEA/SH prevention and response obligations that will be required of the Proposer and subcontractors in the RFP, and what documentary evidence of compliance will be required.	The details will be provided in the RFP
67	<u>ITA 30.1</u> ITA 30.1 requires Purchaser approval for any change in an Applicant's structure after Initial Selection. Please clarify what level of change (e.g., corporate restructuring, change in JV membership, change in specialized subcontractor) triggers this requirement.	The details are stated in ITA 30.1. Any change in the structure or formation of an Applicant after being initially selected in accordance with ITA 27 and invited to submit Proposal (including, in the case of a JV, any change in the structure or formation of any member and also including any change in any specialized subcontractor) shall be subject to the written approval of the Purchaser prior to the deadline for submission of Proposals
68	<u>ITA 31.1</u> Please provide details of the Procurement Complaint mechanism — specifically, which body (GovTech Agency, Royal Government Procurement Committee, or World Bank) handles complaints, and what the timeframes and procedures are.	Please refer to ITA 31.1 which states the procedures for making a Procurement-related Complaint

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69	<u>ISDS - ITA 2.1</u> Please provide the indicative contract value/ budget for this specific package (ACCESS/ GovTech/ GD-9) to help Applicants assess the appropriateness of their qualifications and resource planning.	The indicative procurement information is available in the Procurement Plan published on the World Bank external website. No additional budget estimate will be disclosed through this clarification.
70	<u>ISDS - ITA 17/ 19.1</u> The submission deadline is July 15, 2026 at 1500 hours BST, while the opening of applications is at 1530 hours on the same date. Please confirm whether Applicants or their representatives are permitted to attend the opening of Applications.	Yes. Applicants or their authorized representatives may attend the opening of Applications.
71	<u>ISDS - ITA 19.2</u> The ISDS states electronic application opening procedures are N/A. Please confirm definitively that no electronic submission option is available for this ISD.	Yes, electronic application opening will not apply for the opening of the ISD for BNSW. Refer to ITA 17 which states Applicants shall not have the option of submitting their Applications electronically.
72	Please specify the minimum number of years of general business/corporate experience required for an Applicant to be eligible under Table 1: Qualification Criteria.	Please refer to 4.1 (General Experience) of Table-1 (Qualification Criteria and Requirements) under Section-III.

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73	Please specify the minimum number of similar NSW or trade facilitation system projects that an Applicant must have completed to pass the Table-1 threshold criteria.	Please refer to 4.2 (Specific Experience) of Table-1 (Qualification Criteria and Requirements) under Section-III.
74	<u>Table 1 - Specific Experience</u> For the purpose of 'similar projects,' please define what constitutes a National Single Window system or an equivalent system. Would a port community system, customs automation system, or cross-border trade portal qualify as a similar project?	Please refer to 4.2 (Specific Experience) of Table-1 (Qualification Criteria and Requirements) under Section-III.
75	<u>Table 1 - Specific Experience</u> Please clarify the minimum contract value (in USD equivalent) of a single similar project that would qualify as a reference project for initial selection purposes.	Contract value and other details are mentioned in Para 4.2 (Specific Experience) of Table-1 (Qualification Criteria and Requirements) under Section-III.
76	<u>Table 1 - Financial Criteria</u> Please specify the minimum average annual turnover (in USD equivalent) required over the last three (3) or five (5) financial years for an Applicant to qualify under the financial criteria.	Please refer to Para 3.2 (Average Annual Turnover) of Table-1 (Qualification Criteria and Requirements) under Section-III.

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77	<u>Table 1 -Financial Criteria</u> Please specify whether Applicants are required to demonstrate a minimum liquid asset or credit facility requirement as part of the financial qualification criteria.	Please refer to Para-3.1 (Financial Capabilities) of Table-1 (Qualification Criteria and Requirements) under Section-III.
78	<u>Table 2 (Rated Criteria)</u> Please confirm the full scoring methodology for Table 2 (Rated Criteria), including the relative weightage assigned to each rated criterion (e.g., technical experience, financial capacity, team qualification, etc.).	Please refer to Table 2 – Rated Criteria and Requirements under Section-III where all the scoring methodology is specified.
79	<u>Table 2 (Rated Criteria)</u> Please confirm the minimum passing score under Table 2 (Rated Criteria) required for an Applicant to be shortlisted to the Initial Selection stage.	There is no minimum passing score under Table 2 (Rated Criteria). Applicants that substantially meet the qualification requirements under Table 1 will be evaluated against the rated criteria in Table 2, where applicable, in accordance with ITA 27. Initial Selection will be carried out based on the ranking of Applicants in accordance with ITA 27 and the ISDS. The Purchaser intends to initially select a minimum of three (3) Applicants and may, at its sole discretion, initially select up to a maximum of six (6) Applicants.

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80	<u>Key Personnel</u> Please provide the list of key personnel positions and their minimum qualification/experience requirements that need to be demonstrated at the Initial Selection stage (e.g., Project Manager, Solution Architect, Trade Facilitation Expert, etc.).	The detailed requirement will be requested in the RFP
81	<u>Key Personnel</u> Please clarify whether CVs of key personnel must be submitted at the ISD/application stage or only at the RFP/proposal stage.	The CVs of relevant key personnel will be requested during the RFP stage.
82	<u>IV - Scope of Work / Architecture</u> Please specify the preferred technical architecture standard for the BNSW — for example, microservices architecture, SOA (Service Oriented Architecture), or monolithic — and whether the Purchaser has prescribed any mandatory technology standards or platforms.	The proposed solution shall be designed using a modular architecture that enables services to be developed, deployed, and scaled independently based on demand. The architecture shall follow the principles of loose coupling and high cohesion to ensure maintainability, scalability, and flexibility for future system enhancements. The detail will be provided in Non-Functional Requirements of the RFP.

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83	<u>IV - Scope / Payment Mechanism</u> Please clarify the proposed contract payment mechanism — for example, lump-sum fixed price, unit rate, milestone-based, or time and material — and provide indicative payment milestones linked to deliverables.	The payment mechanism will be covered under the RFP
84	<u>IV - Scope / Data Migration</u> Please clarify whether data migration from existing legacy systems into the BNSW is in scope. If yes, please provide the approximate volume and nature of legacy data to be migrated.	Data migration is not within the scope
85	<u>Functional Requirements</u> Please confirm the total number of individual functional requirements (both mandatory and desirable) that the BNSW system must fulfill, and specify the format in which compliance will be assessed.	The details will be shared during the RFP phase
86	<u>Functional Requirements</u> Please specify the expected number of concurrent users and peak transaction volumes (transactions per hour/day) that the BNSW system must be designed to handle.	Expected Peak transaction: 35 TPM/hour/day Expected number of concurrent users: 20 users on an average and 50 max concurrent users

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87	<u>Functional Requirements</u> Please clarify whether the BNSW system must support mobile application interfaces (iOS/Android) in addition to the web portal, and if so, what percentage of users are expected to access via mobile.	Mobile application is not within the scope however, should be mobile responsive as a Progress Web Application.
88	<u>Functional Requirements</u> Please specify the system uptime SLA (Service Level Agreement) requirement for the BNSW — for example, 99.9% or 99.99% availability — and the acceptable downtime window for maintenance.	The detailed SLA of the performance requirement will be provided in the RFP document.
89	<u>Functional Requirements</u> Please confirm whether the system must support multi-language capability (e.g., Dzongkha and English interfaces) and if so, which languages are mandatory.	Detail will be provided in the RFP

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90	<u>Functional Requirements</u> Please specify the data backup frequency and Disaster Recovery (DR) requirements including Recovery Time Objective (RTO) and Recovery Point Objective (RPO) for the BNSW system.	The detailed requirement will be provided in the RFP document.
91	<u>Functional Requirements / Security</u> Please specify the cybersecurity standards (e.g., ISO 27001, NIST CSF, OWASP Top 10 compliance) that the BNSW system must comply with, and whether a third-party security audit will be mandatory before go-live.	Security standards will be listed in the technical requirement documents part of the RFP. Yes, a third-party security audit is mandatory before go-live.
92	<u>Functional Requirements / Interoperability</u> The BNSW is expected to be interoperable. Please clarify whether cross-border interoperability with neighboring countries (India, Bangladesh) is within the scope of this contract, and if so, which specific systems and data exchange standards apply.	The scope of the BNSW Project is limited to enabling interoperability among relevant systems and stakeholders within the country. Cross-border interoperability with neighboring countries is not included within the current scope of this project. However, the proposed platform should be designed with a scalable and extensible architecture that supports the potential integration of cross-border interoperability capabilities in the future, should such a requirement arise. This will ensure that the platform can accommodate future enhancements without requiring significant redesign or redevelopment.

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93	<u>Functional Requirements / Compliance</u> Please confirm whether the BNSW system must incorporate a Risk Management Module for automated risk-based selectivity for customs and other regulatory permits, and if so, provide the risk management framework to be used.	Design, Development and Implementation of Integrated Risk Management System is not within the scope of this project. However, Govtech Agency will cover this under a separate procurement package.
94	<u>Legal and Regulatory Requirements</u> Please provide the complete list of Bhutanese legal and regulatory frameworks (laws, regulations, trade agreements) that the BNSW system must comply with.	The details will be shared during the RFP phase
95	<u>Legal and Regulatory Requirements</u> Please clarify whether the BNSW system is required to comply with the WCO Data Model or UNTDID (UN Trade Data Interchange Directory) standards for trade data exchange.	As mentioned in the ISD, the BNSW system will align with the WCO data model standards for trade data exchange.
96	<u>Legal and Regulatory Requirements</u> Please specify whether the BNSW system needs to be interoperable with the ASYCUDA World customs system currently used by Bhutan Revenue C Customs, and if so, the extent of integration required.	Bhutan is currently using a bespoke Electronic Customs Management System not based on ASYCUDA, and yes BNSW will be integrating with eCMS. Details of the extent of integration required will be provided in the RFP stage.

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97	<u>Implementation Services</u> Please clarify whether the system must support electronic signatures/ digital certificates compliant with Bhutan's Electronic Transactions Act, and specify the digital signature technology/standards to be used.	The details will be shared during the RFP phase
98	<u>Implementation Services</u> Please provide the overall implementation timeline/schedule from contract award to full system go-live, broken down by phases, to help Applicants assess the project's complexity and resource requirements.	The detail will be shared during the RFP Phase
99	<u>Implementation Services</u> Please confirm whether the implementation will involve parallel running of the new BNSW system with existing paper/legacy processes during a transition period, and if so, the expected duration.	Yes, the detail of the implementation plan will be shared during the RFP phase

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100	<u>Implementation Services</u> Please clarify the Purchaser's role versus the Supplier's role during implementation — specifically which activities (infrastructure provisioning, change management, user training, data migration) are the Purchaser's responsibility.	The details will be shared during the RFP phase
101	<u>Implementation Services</u> Please specify whether a dedicated Project Management Office (PMO) from the Purchaser will be established to oversee implementation, and if so, the governance structure for decision-making.	Yes , with more details to be provided in RFP Phase
102	<u>Warranty and Post-Warranty Services</u> Please specify the duration of the warranty period (e.g., 1 year, 2 years) post-commissioning and the scope of services covered under warranty (bug fixes, security patches, minor enhancements).	The details will be provided during the RFP phase
103	<u>Warranty and Post-Warranty Services</u> Please specify the duration and scope of post-warranty Annual Maintenance Contract (AMC) or Operations C Maintenance (OCM) support expected from the Supplier, including expected SLA response times for critical issues.	The details will be provided during the RFP phase

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104	<u>Warranty and Post-Warranty Services</u> Please clarify whether source code escrow arrangements will be required and, if so, what the terms and conditions for source code release would be.	This requirement will be covered under the RFP Phase
105	<u>Warranty and Post-Warranty Services</u> Please confirm whether the Purchaser intends to retain ownership of all intellectual property (IP) and source code developed under this contract, or whether a licensing arrangement would be acceptable.	The detail will be provided in the RFP
106	<u>Implementation Services / Change Management</u> Please specify the Purchaser's expectations for change management and stakeholder training — including the number of agencies, user groups, and approximate total number of end users that require training.	The details will be shared during the RFP phase
107	<u>Implementation Services / Documentation</u> Please confirm the documentation deliverables expected from the Supplier (e.g., system design documents, user manuals, technical manuals, operational procedures, API documentation) and the language requirement for all deliverables.	This requirement will be shared during the RFP Phase

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108	<u>Warranty / Transition</u> Please specify whether a technology transfer program (including knowledge transfer to GovTech Agency staff) is part of the contract scope, and if so, the expected number of local staff to be trained and the depth of training required.	This requirement will be shared during the RFP Phase
109	<u>Table 1 – Business Transactions</u> Please share the complete Table 1 (Indicative business transactions and proposed implementation approach and phasing) referenced in the ToC at page 76, as it appears critical for understanding the full scope and phasing of the BNSW implementation.	The details will be shared during the RFP phase
110	Please confirm whether supporting documents such as client references should be submitted with Form EXP 4.2(a), or only provided upon request.	The supporting documents should be submitted along with the application to demonstrate the evidence

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111	We understand that the two mandatory similar contracts under Table 1 must have been completed between 1 January 2018 and the submission deadline, while additional similar contracts completed within the past 15 years are to be considered for Table 2 scoring. Please confirm our understanding.	Yes
112	Please confirm whether the division of scope of work needs to be determined at this stage (as the project scope is not detailed) between the prime contractor and the local subcontractor provided the local subcontractor is not a specialized subcontractor according to ITA 24.2.	No, the division of scope is not required for the ISD submission.
113	<u>4. Financial qualification</u> Please confirm that the exact financial years to be submitted for audited financial statements are 2020-2021-2022-2023-2024.	1st July 2019 to 30th June 2024

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114	Please confirm whether the RFP will include the BNSW Blueprint referenced in the ISD (Page 64), including governance structure, operational model, fee structure, helpdesk mechanisms and change management system.	Yes, the RFP will include the details of these requirements.
115	Please confirm whether the development of the risk intelligence and information system (Page 66) is under the BNSW supplier's responsibility.	No, the design, development and implementation of the integrated risk management system is not within the scope of the BNSW.
116	Can you kindly share the expected volumes for each application type found on Page 74?	The details will be shared during the RFP Phase
117	What is the purpose of the office-sizing table? Does it imply Supplier provision of local end-user hardware/ peripherals, network, or only user counts for training/rollout?	The scope of the project is confined to design, development and implementation of BNSW and does not include the supply of local end-use hardware/peripherals, network. Training/Knowledge transfer requirements will be specified in the RFP.
118	<u>Integrations</u> Please provide or confirm the availability of Supporting Document 1: Informational Materials, which is referenced in relation to Government Agency back-office systems. (Page 70).	The details documents for GA system will be shared with during the RFP phase.

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119	Please confirm the list of the “11+ identified systems” referenced under Implementation Services. The ISD states on page 71 "See Section 4.2", but it is missing.	The details of systems to be integrated with BNSW will be shared during the RFP phase.
120	<u>Implementation phases and timelines</u> Please confirm whether the warranty period begins only after Final Operational Acceptance of all three phases or after acceptance of each phase.	The details on warranty will be shared during the RFP phase.
121	Please confirm whether the Warranty Period (12 months) and Post Warranty Period (36 months) are included in this contract or under a separate contract.	The warranty will be included within the scope. However, the post warranty will be under a separate contract
122	Please confirm whether the Purchaser expects on-site support in Bhutan during warranty and post-warranty periods.	Yes, the vendor is expected to be on-site not only during warranty and post-warranty but also during the development/ implementation phase. However, the detail requirements will be provided in the RFP.

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123	Please confirm whether the BNSW Supplier will be requested to propose SLAs for the Warranty Period and the Post Warranty Period or will they be defined in the RFP.	Yes, these SLA requirements will be defined in the RFP
124	<u>8. Hosting, infrastructure and hardware</u> Please confirm whether the BNSW Supplier is expected to supply any hardware, servers, network equipment, storage, security appliances or end-user equipment.	The BNSW project is confined to the design, development and implementation of BNSW and supply of any hardware, servers, network equipment, storage, security appliances or end-user equipment is not within the scope of the project
125	Please confirm whether the Government Data Center will provide the hosting infrastructure, environments, connectivity, backup facilities and disaster recovery facilities.	Yes, the hosting infrastructure and environments will be provided by the GovTech Agency.
126	Whether contracts of similar nature, complexity, and national relevance but with values below the USD 4.0 million threshold may still be considered as evidence of relevant experience.	Please refer to the Para 4.2 (Specific Experience) of Table-1 (Qualification Criteria and Requirements) and Para 1.1 (Number of similar contracts) of Table-2 (Table 2 – Rated Criteria and Requirements) under Section-III.

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127	Whether experience may be presented through a Joint Venture, consortium, subcontracting arrangement, or other valid association mechanism in order to meet the specific experience requirement.	As specified in the qualification criteria, where the Application is submitted as a joint venture, the experience of the joint venture members may be presented through a joint venture arrangement

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129	<u>(i) In Sub-Factor 4.2(a),</u> the term “satisfactorily and substantially completed” carries footnote marker 4, and “joint nventure member” carries footnote marker 5; however, the corresponding footnote texts do not appear in the Document. Could the Purchaser publish the intended text/definitions for footnotes 4 and 5? (ii) Where a contract is overall ongoing but a discrete major component — for example, the National Single Window — has been completed, deployed and is in live production use, will that component be accepted as “satisfactorily and substantially completed” for the purposes of Sub-Factor 4.2(a)?	Footnote 4 and footnote 5 should be read as follows: • Footnote 4: Substantial completion shall be based on 80% or more of the contracts completed. • Footnote 5: For contracts under which the Applicant participated as a joint venture member or sub-contractor, only the Applicant’s role and responsibilities shall be considered to meet this requirement. Footnote 4 and Footnote 5 will be notified through Addendum.

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130	<u>Reference: Section IV Table of Forms; Section III Table 2.</u> Section IV's Table of Forms lists "Understanding of the Purchaser's Requirement" and "Sustainable Procurement," whereas Section III, Table 2 allocates rated scores only to Past Performance, Project Management Capability and Cyber Security. Could the Purchaser confirm whether these two forms are required to be submitted at the Initial Selection stage and whether, and how, are they evaluated?	Table 1 establishes the qualification criteria, while Table 2 contains the rated criteria used only for Applicants that satisfy Table 1, in accordance with ITA 27.

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131	To ensure compliance with local tax requirements, the contract, if awarded, will be executed through our locally registered Bhutan entity. However, the project delivery, technical resources, and implementation will be undertaken in collaboration of our affiliated entity. Accordingly, kindly confirm whether the financial performance, financial qualification credentials, and similar project experience of affiliated delivery entity may be submitted and considered as part of the qualification assessment, while the contracting entity in Bhutan signs the agreement for local tax compliance reasons.	The Applicant will be the Contracting entity, if awarded. Please refer to ITA 4 for details. Applicants shall comply with the requirements of the procurement documents.
132	Can the submission envelop be delivered by hand to address mentioned in ISD or it is mandatory to send by Post? If delivered by hand, is there any authorization needed for the person delivering the submission? In case of JV, can any party of the JV deliver the submission or only the lead applicant can deliver it by hand or post?	The applications can be delivered both by hand or post. If someone opt to deliver by post, it is not the responsibility of the purchaser if it is delivered late. Any member in the JV can deliver the application and authorization to submit application is not required

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133	For the USD 4.0 million minimum contract value requirement, should the value be considered for the entire contract, or only for the NSW/trade-related component within a larger transformation program?	Please refer to 4.2 (Specific Experience) of Table-1 (Qualification Criteria and Requirements) under Section-III.
134	Can the customer confirm whether diagrams, tables, charts, and visuals can be included within the 5-page limit for the Project Management Capability section? Further, if the response exceeds 5 pages, will the additional pages be considered for evaluation, or will the evaluation be restricted strictly to the first 5 pages only?	Yes, write up for the project management capability may include diagrams, tables, charts, and visuals. Under extreme circumstances, 1 to 2 additional pages may be acceptable, though discouraged.
135	For the Cyber Security submission, can the customer confirm whether experience from large-scale government, mission-critical, and integration-heavy digital platforms is acceptable, or should the experience be limited strictly to National Single Window (NSW) implementations?	The cybersecurity experience can span both national single window and other similar digital platforms. Applicants will be required to explain their experience with such systems and similarity with the requirements of the single window.

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136	Can the customer clarify whether the requirement for source code and IP transfer applies only to the customized components developed specifically for BNSW, while any pre-existing platform/framework components (e.g., enterprise digital platforms) may continue to be licensed for long-term use under standard IPR terms?	The details will be provided in the RFP
137	Can the customer confirm whether external systems—such as Government Agency back-office systems, National Digital Identity (NDI), eCMS (Customs), payment systems (e.g., BIRMS), National Data Exchange, and other integrated platforms like ePhyto Hub—will be managed by respective system owners, with the Supplier responsible primarily for integration coordination, interface development, and end-to-end testing?	Yes, relevant government agencies/vendors contracted will manage the relevant back end systems and the contractor(s) for the BNSW are responsible primarily for integration coordination, interface development, and end-to-end testing. Details of the integration requirements will be provided at RFP stage.
138	For the Sustainable Procurement response, should the submission focus on organization-level ESG policies or project-specific environmental and social practices?	Submission should be focus on project specific in relation to ESG policies.

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139	Please confirm if the ISD No. and Title required to be mentioned in the Submission forms is as below: ISD No: ACCESS/GovTech/GD-9 ISD Title: Design, Development, Supply, Installation, Deployment and Implementation of Bhutan National Single Window System.	Yes
140	Please confirm whether applicants will have an opportunity to submit follow-up clarification queries after reviewing the responses to the current set of questions.	Please refer to ITB 7 (Clarification of Initial Selection Document and Pre-Application Meeting).
141	As understood from the pre-proposal meeting, you will be sharing a consolidated file of responses to clarification submitted by all applicants. Could you kindly indicate the expected timeline for publication of the same and any subsequent amendments/addenda to the ISD as this may also impact the upcoming submission.	The Purchaser intends to issue the consolidated responses to all clarification requests as soon as practicable. Any amendments to the Initial Selection Document, if required, will be issued through an Addendum in accordance with ITA 8.

Project Management Unit

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